

Amazima Ministries International, Education and Empowerment for East Africa

Consolidated Financial Statements

For The Years Ended December 31, 2024 and 2023



REPORT OF INDEPENDENT AUDITOR

The Board of Directors Amazima Ministries International, Education and Empowerment for East Africa Franklin, Tennessee

Opinion

We have audited the accompanying consolidated financial statements of Amazima Ministries International, Education and Empowerment for East Africa ("the Ministry"), which consist of the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Amazima Ministries International, Education and Empowerment for East Africa as of December 31, 2024 and 2023, the consolidated changes in its net assets and its consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Ministry and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Ministry's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

Batts Morrison Wales & Lee, P.A. • Certified Public Accountants

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risk of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Ministry's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Ministry's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

BATTS MORRISON WALES & LEE, P.A.

Batta Morrison Woles & Lee , P. A.

Orlando, Florida July 14, 2025

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS

	December 31,			
	2024	2023		
ASSETS				
Cash and cash equivalents	\$ 4,141,681	\$ 7,085,072		
Investments	13,705,057	10,753,263		
Investments designated for long-term purposes	252,872	_		
Right-of-use asset	380,642	559,553		
Other assets	201,086	108,995		
Total assets	\$ 18,681,338	\$ 18,506,883		
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$ 43,410	\$ 44,272		
Lease liability	402,984	581,648		
Total liabilities	446,394	625,920		
NET ASSETS				
Without donor restrictions				
Undesignated	17,866,405	17,804,981		
Designated for endowment fund	252,872			
Total net assets without donor restrictions	18,119,277	17,804,981		
With donor restrictions	115,667	75,982		
Total net assets	18,234,944	17,880,963		
Total liabilities and net assets	\$ 18,681,338	\$ 18,506,883		

CONSOLIDATED STATEMENTS OF ACTIVITIES

			For The Years En	ded December 31,				
		2024		2023				
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total		
PUBLIC SUPPORT AND REVENUE AND NET ASSETS RELEASED FROM RESTRICTIONS								
Contributions	\$ 5,961,404	\$ 1,057,309	\$ 7,018,713	\$ 6,617,856	\$ 1,136,776	\$ 7,754,632		
Investment income, net	1,493,470	_	1,493,470	1,393,276	_	1,393,276		
Other revenue	75,575	_	75,575	98,238	_	98,238		
Net assets released from time and use restrictions	1,017,624	(1,017,624)	<u> </u>	1,111,548	(1,111,548)			
Total public support and revenue and								
net assets released from restrictions	8,548,073	39,685	8,587,758	9,220,918	25,228	9,246,146		
EXPENSES								
Program activities	6,471,798		6,471,798	6,758,603		6,758,603		
Supporting activities								
Management and general	935,309	_	935,309	836,598	_	836,598		
Fundraising	826,670		826,670	1,042,389		1,042,389		
Total supporting activities	1,761,979		1,761,979	1,878,987		1,878,987		
Total expenses	8,233,777		8,233,777	8,637,590		8,637,590		
CHANGE IN NET ASSETS	314,296	39,685	353,981	583,328	25,228	608,556		
NET ASSETS - Beginning of year	17,804,981	75,982	17,880,963	17,221,653	50,754	17,272,407		
NET ASSETS - End of year	\$ 18,119,277	\$ 115,667	\$ 18,234,944	\$ 17,804,981	\$ 75,982	\$ 17,880,963		

CONSOLIDATED STATEMENTS OF CASH FLOWS

	For The Years Ended December 31,				
		2024		2023	
OPERATING CASH FLOWS	·				
Cash received from contributors	\$	7,018,713	\$	7,754,632	
Investment income received		440,104		546,651	
Cash received from other revenue		75,575		98,238	
Cash paid for operating activities and costs		(8,326,483)		(8,569,188)	
Net operating cash flows		(792,091)		(169,667)	
INVESTING CASH FLOWS					
Net investment in assets designated for long-term purposes		(252,872)		_	
Net (purchases) sales of investments and reinvestment of interest		(1,898,428)		1,153,572	
Net investing cash flows		(2,151,300)		1,153,572	
NET CHANGE IN CASH AND CASH EQUIVALENTS		(2,943,391)		983,905	
CASH AND CASH EQUIVALENTS - Beginning of year	_	7,085,072	_	6,101,167	
CASH AND CASH EQUIVALENTS - End of year	\$	4,141,681	\$	7,085,072	
RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING					
CASH FLOWS					
Change in net assets	\$	353,981	\$	608,556	
Adjustments to reconcile change in net assets to net operating cash flows					
Net gain on investments		(1,053,366)		(846,625)	
Amortization of right-of-use asset		178,911		176,593	
Change in other assets		(92,091)		53,319	
Change in accounts payable and accrued expenses		(862)		7,636	
Change in lease liability		(178,664)		(169,146)	
Net operating cash flows	\$	(792,091)	\$	(169,667)	

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES

For The Year Ended December 31, 2024

			Supporting				
	 Program Activities		nagement d General	Fu	ndraising	Total Expenses	
Grants	\$ 4,700,996	\$	_	\$	_	\$	4,700,996
Salaries and benefits	1,177,078		498,610		468,411		2,144,099
Other	71,942		87,598		263,010		422,550
Office	105,219		185,125		11,237		301,581
Professional fees	179,218		94,243		_		273,461
Occupancy	166,327		49,570		39,444		255,341
Conference and travel	 71,018		20,163		44,568		135,749
Total expenses	\$ 6,471,798	\$	935,309	\$	826,670	\$	8,233,777

For The Year Ended December 31, 2023

		Supporting Activities						
	Program Activities			nagement d General	<u>Fu</u>	ndraising	Total Expenses	
Grants	\$	5,360,624	\$	_	\$	_	\$	5,360,624
Salaries and benefits		622,489		410,331		522,103		1,554,923
Conference and travel		234,550		16,018		293,350		543,918
Other		159,004		59,873		170,305		389,182
Occupancy		136,681		101,252		42,564		280,497
Office		65,690		188,923		13,167		267,780
Professional fees	_	179,565		60,201		900	_	240,666
Total expenses	\$	6,758,603	\$	836,598	\$	1,042,389	\$	8,637,590

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE A - NATURE OF ACTIVITIES

Amazima Ministries International, Education and Empowerment for East Africa ("the Ministry"), is a not-for-profit Tennessee corporation whose purpose is to educate and empower the people of East Africa by providing education, health care, food, and family support, as well as spiritual, physical, and emotional encouragement.

The Ministry's mission is to make disciples of Jesus through authentic relationships, excellent education, and strengthened communities. Its vision is that every person served would know Christ and make Him known—resulting in transformed lives, restored relationships, and changed communities. The Ministry is primarily funded through contributions from individuals and businesses.

The Ministry's key initiatives include:

Educational Activities – The Ministry directly supports The Amazima School, a Christ-centered primary and secondary school that equips Ugandan students with the tools of learning and creative thinking to live fully for the glory of God. Through educational scholarships, students receive a Christ-centered education, meals, school supplies, medical care, and spiritual discipleship. Primary school students (P1–P7) attend as day students, while secondary school students board on campus. Teachers follow the Ugandan curriculum and incorporate Biblical integration in each classroom to cultivate a Biblical worldview.

Discipleship – Outside of class, secondary boarding students participate in the Student Life program, a mentorship initiative led by married couples and single Ugandan adults who live among the students and model Christian lifestyles and marriages. Student Life incorporates daily devotions, life skills groups, intramural sports, worship teams, community service projects, partnerships with other area NGOs, and intentional relationships to promote spiritual and personal growth.

Next Steps – Upon graduation from secondary school, students are supported with career guidance, internships, university application assistance, vocational placements, financial literacy training, and mental health resources. The Ministry continues engaging graduates by assisting with tuition, supplies, and mentorship throughout their university, vocational training, or entry into the workforce.

Medical Care – The Ministry provides health care for students and their families within the Jinja community who may otherwise lack access to affordable medical services. Students receive vaccinations, as well as testing and treatment for common infectious diseases such as malaria and typhoid. The Ministry's medical department collaborates with mentors and social workers to offer health screenings, deworming, and referrals for additional care. Trained clinical psychologists also provide mental health education and counseling to all students.

Entrepreneurial Projects – The Ministry partners with local Ugandans to implement self-sustaining businesses and agricultural initiatives that enable individuals to provide for their families. These projects include farming, soap-making, and operating small shops within local communities.

Community – The Ministry fosters spiritual growth activities and Bible studies in several villages in Uganda.

In accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), the consolidated financial statements of the Ministry include the accounts of Amazima Asset Trust ("the Trust"), which was formed to hold certain assets for the benefit of the Ministry. The Ministry is the sole beneficiary and supported organization of the Trust. All significant interorganizational balances have been eliminated in consolidation. Unless otherwise noted, references to "the Ministry" in these footnotes include both organizations described above.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue recognition

The Ministry recognizes cash contributions as revenue upon receipt. Contributions are recorded as either with or without donor restrictions, based on the existence and/or nature of donor-imposed conditions. When a restriction is fulfilled—either by the passage of time or the completion of a specified purpose—net assets with donor restrictions are reclassified to net assets without donor restrictions and reported as "net assets released from time and use restrictions" in the accompanying consolidated statements of activities.

Cash and cash equivalents

The Ministry considers all investments purchased or donated with original maturities of three months or less to be cash and cash equivalents.

Investments

Investments are reported at estimated fair value.

Investments designated for long-term purposes

Investments designated for long-term purposes consist of amounts designated by the Board of Directors to support the Ministry's long-term operations in Uganda.

Net assets

Net assets without donor restrictions are available for use at the discretion of the Board of Directors and/or management for general operating purposes. The designated endowment fund is a fund established by the Board of Directors, the earnings from which are to be used to support the ongoing operations of the Ministry in Uganda. Net assets with donor restrictions consist of amounts with uses limited by donor imposed time and/or purpose restrictions.

Functional allocation of expenses

The consolidated statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. Indirect costs that benefit multiple functional areas are allocated among the various functional areas based primarily on employee time.

Leases

The Ministry leases certain office space as further described in Note H. The Ministry assesses whether an arrangement qualifies as a lease at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases with an initial term of twelve months or less are immaterial to the consolidated statements of financial position. Lease expense is recognized for those leases on a straight-line basis over the lease term.

Income taxes

The Ministry is exempt from federal income tax as an organization described in Section 501(c)(3) of the Internal Revenue Code and is generally exempt from applicable state income taxes. The Ministry is further classified as a public charity and not a private foundation for federal tax purposes. The Trust is considered a grantor trust of the Ministry. The Ministry and the Trust have not incurred unrelated business income taxes. As a result, no income tax provision or liability has been provided for in the accompanying consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE B - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Use of estimates

Management uses estimates and assumptions in preparing the consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Significant estimates used in preparing these consolidated financial statements include those used in determining the present value of lease payments (including the lease term and discount rate) and the estimated fair value of investments. Actual results could differ from the estimates.

Reclassifications

Certain amounts included in the 2023 consolidated financial statements have been reclassified to conform to classifications adopted during 2024. The reclassifications had no material effect on the accompanying consolidated financial statements.

Subsequent events

The Ministry has evaluated for possible financial reporting and disclosure subsequent events through the date of the report of independent auditor, the date as of which the consolidated financial statements were available to be issued.

NOTE C - LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure within one year of the date of the consolidated statements of financial position are as follows:

		Decem	be	r 31,
		2024		2023
Cash and cash equivalents Investments Investments designated for long-term purposes	\$	4,141,681 13,705,057 252,872	\$	7,085,072 10,753,263 —
Total financial assets available within one year		18,099,610		17,838,335
Less: Amounts unavailable for general expenditure within one year due to Board designation		(252,872)	_	
Net financial assets available within one year	<u>\$</u>	17,846,738	<u>\$</u>	17,838,335

The Ministry is primarily supported by contributions. As part of the Ministry's liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Board of Directors has designated certain amounts for an endowment fund. Because of the designation, these amounts are not available for general expenditure within one year; however, the Board of Directors could make them available, if necessary.

Donor-restricted net assets are available for general expenditure within one year of December 31, 2024 and 2023, because the restrictions on net assets are expected to be met by conducting the normal activities of the Ministry within one year. Management believes the Ministry has sufficient financial assets available for general operations that may be drawn upon in the event of unanticipated financial distress or immediate liquidity need.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE D - CONCENTRATIONS

The Ministry maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Ministry has not experienced any losses in such accounts, and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

NOTE E - FAIR VALUE MEASUREMENTS

U.S. GAAP defines fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, U.S. GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs). A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Following is a description of each of the three levels of input within the fair value hierarchy:

Level 1 – unadjusted quoted market prices in active markets for identical items

Level 2 – other significant observable inputs (such as quoted prices for similar items)

Level 3 – significant unobservable inputs

Estimated fair values of assets measured on a recurring basis as of December 31, 2024, are as follows:

		Total	 Level 1	 Level 2	 Level 3
Exchange-traded funds Mutual funds	\$	9,523,562 1,218,598	\$ 9,523,562 1,218,598	\$ 	\$
Subtotal		10,742,160	\$ 10,742,160	\$ 	\$
Fair value measured at net asset value – nonpublicly traded investments*	_	3,215,769			
Total	\$	13,957,929			

Estimated fair values of assets measured on a recurring basis as of December 31, 2023, are as follows:

	 Total	 Level 1	 Level 2	 Level 3
Exchange-traded funds	\$ 5,403,858	\$ 5,403,858	\$ _	\$ _
Mutual funds	1,531,529	1,531,529		_
Government securities	 1,039,173	 1,039,173	 	
Subtotal	7,974,560	\$ 7,974,560	\$ 	\$

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE E - FAIR VALUE MEASUREMENTS (Continued)

Fair value measured at net asset value – nonpublicly traded investments* \$ 2,778,703

As of December 31, 2024 and 2023, the Ministry's nonpublicly traded investments consist of interests in private credit funds and a fund-of-funds, the estimated fair value of which are based on amounts provided by the investees. There are no lock-up periods or other redemption restrictions associated with the nonpublicly traded investments, and such investments can be liquidated at an amount approximating net asset value in the near-term with proper notice and consent of the issuers.

It is at least reasonably possible that changes in the values of the nonpublicly traded investments will occur in the near term, and that such changes could materially affect investment account balances and the amounts reported in the accompanying consolidated financial statements.

NOTE F - RESTRICTIONS ON NET ASSETS

Net assets with donor restrictions were for the following purposes during 2024:

	В	Balance					Balance
	<u>Ja</u>	nuary 1	<u>Co</u>	ntributions	 Releases	<u>De</u>	cember 31
Christmas baskets	\$	75,982	\$	32,395	\$ _	\$	108,377
Futures		_		7,290	_		7,290
Educational activities		_		823,895	(823,895)		_
Medical care		_		145,684	(145,684)		_
Other		_		30,428	(30,428)		_
Vocational projects				17,617	 (17,617)		
Total	<u>\$</u>	75,982	\$	1,057,309	\$ (1,017,624)	\$	115,667

Net assets with donor restrictions were for the following purposes during 2023:

	_	alance nuary 1	<u>Co</u>	ntributions	 Releases	<u>De</u>	Balance ecember 31
Christmas baskets	\$	50,754	\$	25,228	\$ _	\$	75,982
Educational activities		_		1,014,161	(1,014,161)		_
Medical care		_		86,494	(86,494)		_
Other		_		5,512	(5,512)		_
Vocational projects			_	5,381	 (5,381)		
Total	\$	50,754	\$	1,136,776	\$ (1,111,548)	\$	75,982

^{*} U.S. GAAP permits nonpublicly traded investments whose fair value is measured using net asset value to be omitted from the fair value hierarchy.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE G - RETIREMENT PLAN

The Ministry has adopted a 401(k) Profit Sharing Plan ("the Plan") for the benefit of the Ministry's employees. All employees meeting the Plan's eligibility requirements may participate in the Plan. The Plan requires the Ministry to make matching contributions of up to 3% of an employee's annual compensation up to a maximum of 5% (increasing by 50% of salary deferrals between 3% and 5% of an employee's annual compensation). The Plan also allows for discretionary employer contributions. The Ministry contributed approximately \$38,000 and \$36,000 to the Plan during 2024 and 2023, respectively.

NOTE H - LEASE

The Ministry is obligated under a non-cancelable lease agreement for the use of certain office space. This lease agreement is referred to herein as "the lease agreement." The Ministry's lease agreement is classified as an operating lease and was recorded at the present value of the remaining lease payments and was calculated utilizing an applicable risk free rate as the discount rate of 1.37%.

The lease agreement contains lease and non-lease components, which are generally accounted for separately with amounts allocated to the lease and non-lease components based on the terms of the lease agreement. The non-lease components are not included in the recognition of the "right-of-use asset" and "lease liability," and are expensed as incurred.

The lease is recognized in the accompanying consolidated statements of financial position as follows:

	December 31,			
		2024		2023
Right-of-use asset	\$	380,642	\$	559,553
Lease liability	\$	402,984	\$	581,648

The remaining term of the lease agreement as of December 31, 2024 is approximately two years.

Following is a schedule by years of future undiscounted payments required under the lease agreement reconciled to the total lease liability as of December 31, 2024:

Year Ending December 31,	
2025 2026 2027	\$ 193,834 201,035 16,803
Total undiscounted payments	411,672
Less: Effect of discount rate applied	(8,688)
Total lease liability	<u>\$ 402,984</u>

Total operating lease cost related to the lease agreement amounted to approximately \$187,000 for 2024 and 2023.

Total amortization expense amounted to \$178,911 and \$176,593 for 2024 and 2023, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE I - RELATED PARTY TRANSACTIONS

In the furtherance of its mission, the Ministry cooperates with Amazima Ministries International, the Amazima School Limited by Guarantee, and Amazima Ministries International Limited (collectively referred to in these footnotes as "the foreign entities"), which are foreign entities domiciled in Uganda. While the Ministry exercises significant influence over the activities of the foreign entities, the Ministry does not "control" the foreign entities (as that term is defined under U.S. GAAP). During 2024 and 2023, the Ministry provided assistance to the foreign entities in the form of cash and noncash grants totaling \$4,700,996 and \$5,360,624, respectively, which are included as "program activities" expenses in the accompanying consolidated statements of activities.

Following are the aggregate amounts as reported in the most recently available unaudited financial statements of the foreign entities:

	As Of And For The Years Ended		
	Decemb	December 31,	
	2024	2023	
Total assets	\$ 16,516,265	\$ 15,025,542	
Total liabilities	\$ 72,591	\$ 52,750	
Total net assets	\$ 16,443,674	\$ 14,972,792	
Total revenue	\$ 5,217,627	\$ 5,116,709	
Total expenses	\$ 3,746,745	\$ 3,204,118	
Total change in net assets	\$ 1,470,882	\$ 1,912,591	